

Draft Programme
CABRI Policy Dialogue

Infrastructure: Improving the coordination of the project cycle

24 – 25 August 2017

Kigali, Rwanda

The capabilities of finance and planning ministries are shaped by leadership, staff, institutional and contextual factors. CABRI's research in Namibia, Botswana, South Africa and Rwanda examined when ministries of finance are best able to coordinate the activities of different actors in integrating public capital with recurrent expenditure. Such integration facilitates optimal expenditure choices for the achievement of the policy objective, given different country institutional and economic circumstances. This policy dialogue builds on the research to enable CABRI countries to consider ways in which they can improve planning, budgeting, financing and executing infrastructure projects in transparent, accountable and sustainable ways.

DAY 1

08:00 – 08:30 *Registration and coffee*

08:30 – 09:00 *Welcome Remarks, Neil Cole, Executive Secretary, CABRI Secretariat
Opening Remarks, Caleb Rwamuganza, Permanent Secretary and
Secretary to the Treasury, Ministry of Finance and Economic Planning,
Rwanda.*

09:00 – 10:30 *Session 1: Starting the narrative for infrastructure project proposals and budget submissions*

Session objective: Determining how much we know about infrastructure financing and the related risks.

Format:

- *An introductory presentation by Adil Ababou*
- *Group exercise introduced by Neil Cole*
- *Report back from groups*

11:00 – 11:30 *Coffee break*

11:30 – 13:00 *Session 2: Coordinating the estimated capital and associated recurrent costs of a project as part of the budget process*

Session objective: Sharing different country contexts for coordinating capital budget information with the associated life-cycle costs thereof. What works well and why? What challenges still exist and why?

Format:

- *Presentations from Rwanda and Botswana*
 - *Q&A and discussion on question 2.*
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13:00 – 14:00 *Lunch*

14:00– 15:30 *Session 3: Financing infrastructure*

Session objective: Presenting different options for financing infrastructure and the risks that should be considered.

Format:

- *Presentation by Richard Goode (Development Bank of South Africa) and Andrew Donaldson (South Africa National Treasury).*
- *Q&A and discussion on question 3.*

15:30 – 16:00 *Coffee break*

DAY 2

08:30 – 08:45 *Key messages from Day 1 by CABRI team*

08:45 - 11:00 *Session 4: Risks and challenges associated with the contracting, procurement and project preparation*

Session objective: Investigating and discussing the potential risks associated with the project cycle. The discussion will focus on governance and transparency issues related to contract negotiation, procurement and project preparation.

Format:

- *Groups are provided with two case studies to reflect on and discuss*
- *Presentation from CoST (construction sector transparency initiative), Hamish Goldie-Scot*
- *Q&A and discussion on question 4.*

11:00 – 11:30 *Coffee break*

11:30 – 13:00 *Session 5: Executing infrastructure projects*

Session Objective: South Africa will share its own example of the coordination needed in the execution of capital projects. Where does the role of the ministry of finance end and where do line ministries take over? What other entities are involved? Who is responsible for tracking progress?

Format:

- *Presentation by South Africa*
- *Q&A discussion on question 4.*

13:00 – 14:00 *Lunch*

14:00 – 15:00 *Session 6: CABRI's work on infrastructure and problem solving*

Session objective: South Africa, Nigeria and Liberia will share their experience with the CABRI "Building PFM Capabilities" programme, in relation to the workshop theme.

Format:

- CABRI presents the purpose, design and preliminary results of the “Building PFM Capabilities” programme
- Presentations from South Africa, Nigeria and Liberia.

15:00 – 15:30 *Coffee break*

15:30 – 17:00 *Session 7: Wrap-up discussion*

Session objective: Teams share their learning and finding as they updated their boards over the workshop.

Format:

- Teams present their finding and learning
- Responses from Andrew Donaldson, Hamish Goldie-Scot and Richard Goode.

17:00 – 17:30 *Closing remarks*

